

APPROVED MINUTES

THREE HUNDRED NINTH MEETING

of the

EXECUTIVE COMMITTEE

of the

MASSACHUSETTS TECHNOLOGY PARK CORPORATION

September 16, 2026
By Videoconference

The Three Hundred Ninth Meeting of the Executive Committee of the Board of Directors of the Massachusetts Technology Park Corporation (“Mass Tech Collaborative” or “Mass Tech”) was held on September 16, 2026, via videoconference, pursuant to notice duly given to the Directors and publicly posted on the Mass Tech Collaborative website with corresponding notice provided to the Office of the Secretary of State and the Executive Office for Administration and Finance.

The following members of the Mass Tech Collaborative Executive Committee were present and participated remotely: Secretary of Economic Development Eric Paley, Julie Chen, Rupa Cornell, Joseph Dorant, and Bogdan Vernescu.

The following Board members were present: Jennifer Sullivan, Undersecretary, Executive Office for Administration and Finance (“A&F”), and Secretary Jason Snyder of the Executive Office of Technology Services and Security.

The following members of the Mass Tech Collaborative staff were present: Carolyn Kirk, Michael Baldino, Keely Benson, Lily Fitzgerald, Mark Halfman, Jody Jones, Ben Linville-Engler, Holly Lucas, Jason Mack, Sabrina Mansur, Dana Nolf, John Petrozelli, Jennifer Saubermann, Brianna Wehrs, Rachael Stachowiak, Kevin O’Brien, Zhuqing Wang, Max Fathy, and Paula Foley.

Also present were Zenobia Moochhala, Undersecretary of Business Strategies for the Executive Office of Economic Development (“EOED”), and Steve Baker, Senior Director of Business Strategies and Agency Coordination for EOED.

Secretary Paley observed the presence of a quorum and called the meeting of the Mass Tech Executive Committee to order at 2:03 p.m.

Agenda Item I Approval of July 22, 2026, Minutes (motion item)

Upon a motion duly made and seconded, it was unanimously and without abstention VOTED by a roll call vote:

The Executive Committee of the Board of Directors of the Massachusetts Technology Park Corporation, acting on behalf of the full Board pursuant to section three of Chapter Forty J of the General Laws of the Commonwealth, hereby adopts the Draft Minutes of the Three Hundred Eighth Meeting of the Executive Committee, held on July 22, 2026, by videoconference, as the formal Minutes thereof.

Agenda Item II Report of the Mass Tech Collaborative Board Chair

Secretary Paley began his Chair Report by welcoming Ms. Jennifer Sullivan, A&F Undersecretary, to her first Board meeting and indicated that he is delighted to have Ms. Sullivan join the Board. Secretary Paley then noted that the Massachusetts Legislature is now back in session and he is hopeful that progress on the Mass Wins economic development bill will occur. He indicated that, if passed, the bill will have significant impact on MassTech and that the bill is now in conference committee where the differences in the two (2) versions of the bill will be resolved. Secretary Paley then turned the floor over to Ms. Kirk for her CEO Report.

Agenda Item III Report from the Mass Tech Collaborative Chief Executive Officer

Ms. Kirk indicated that, due to the number and importance of the items on the agenda she would dispense with her CEO Report and instead cede the time to General Counsel Jennifer Saubermann to discuss a pending Open Meeting Law complaint and proposed response. Ms. Saubermann explained that the current complaint was submitted by Mr. Brian McCarter who alleges that the public notice for the Executive Committee's July 22, 2026, meeting was insufficient. Ms. Saubermann explained that the instant complaint raises the same issues raised in prior complaints submitted by Mr. McCarter which were responded to and refuted in prior MassTech responses. Specifically, Mr. McCarter first alleged that the public notice should have listed subtopics under the "Chair Report" item, to which Ms. Saubermann repeated her response that if there is no deliberation on matters discussed in the Chair Report – in this case, the status of the Mass Wins economic development bill (a matter which also falls outside of the Executive Committee's jurisdiction) - there can be no violation of the Open Meeting Law if the matter is not listed in the public notice. Mr. McCarter's next allegation asserted that the public notice did not contain sufficient information regarding the listed motion items, to which Ms. Saubermann repeated her response that the public notice did in fact include information sufficient to inform the public of the items, including the name of the grantee, the MassTech division, and the program under which the grant was being awarded. Lastly, Ms. Saubermann indicated that Mr. McCarter's assertion that MassTech was engaging in a "pattern and practice" of Open Meeting Law violations was incorrect. Ms. Saubermann indicated that absent objections from the Executive Committee, she would send the proposed response to the complainant and the Attorney General later that day.

Agenda Item IV MassCyberCenter – Cyber Resilient Massachusetts grant award to Boston Public Schools (motion item)

Mr. Max Fathy, Senior Program Manager of the MassCyberCenter, introduced the next agenda item. Mr. Fathy explained that the proposed award to Boston Public Schools ("BPS") in the amount of \$578,000 would allow BPS to receive Security Operations Center ("SOC") services including Managed Detection and Response ("MDR") and related services from CyberTrust Massachusetts. These MDR services, explained Mr. Fathy, include monitoring, detecting, and

responding to cybersecurity threats 24/7 on 11,000 BPS endpoints including laptops, cellphones, printers, and servers.

Secretary Snyder then asked if the MassCyberCenter was aware of the recent cybersecurity incident affecting Springfield Public Schools, to which Mr. Fathy acknowledged the incident and indicated that the Cyber Resilient Grant Program is available to the City of Springfield to seek a grant to receive similar cybersecurity services to those BPS will receive under its grant.

Upon a motion duly made and seconded, it was unanimously and without abstention VOTED by a roll call vote:

The Executive Committee of the Board of Directors of the Massachusetts Technology Park Corporation (“Mass Tech Collaborative”), acting pursuant to the authority delegated under Chapter 40J of the General Laws of the Commonwealth, does hereby authorize an award to the Boston Public Schools in an amount not to exceed \$578,600 to fund Security Operations Center services including Managed Detection and Response and related services from CyberTrust Massachusetts. The award is subject to the execution of a grant agreement in a form and with terms approved by Mass Tech Collaborative’s Chief Executive Officer.

Agenda Item V Massachusetts Broadband Institute – Broadband Equity Access & Deployment (“BEAD”) Program – Compliance Consultant contract with RSM (motion item)

Ms. Jody Jones, Massachusetts Broadband Institute (“MBI”) Program Executive, introduced the next agenda item and turned the presentation over to Mr. Michael Baldino, MBI Director and General Counsel, to provide details of the request. Mr. Baldino explained that MBI was seeking approval of \$283,200 to RSM Consulting to support MBI’s compliance with the federal and state requirements of MBI’s BEAD Program. Mr. Baldino explained that RSM is a specialized consultant that will provide strategic advisory services, monitoring support, program development, operational tools, reporting frameworks, subgrantee oversight support, and ongoing guidance as MBI rolls out the BEAD awards to its subgrantees and oversees the subgrantees’ progress deploying federally funded broadband infrastructure throughout the state. Mr. Baldino noted that MBI has already contracted with RSM for Phase I of its compliance program, and this award is for Phase II, bringing the total award to RSM to \$393,600.

Upon a motion duly made and seconded, it was unanimously and without abstention VOTED by a roll call vote:

The Executive Committee of the Board of Directors of the Massachusetts Technology Park Corporation (“Mass Tech Collaborative”), acting pursuant to the authority delegated under Chapter 40J of the General Laws of the Commonwealth, does hereby authorize the Chief Executive Officer to enter into an agreement with RSM USA LLC in an amount not to exceed \$393,600 to provide consulting services to support the development and implementation of a comprehensive compliance monitoring and oversight plan for BEAD activities. The full award is subject to the execution of an agreement in a form

and with terms approved by Mass Tech Collaborative's Chief Executive Officer.

Agenda Item VI Center for Advanced Manufacturing – Massachusetts Manufacturing Innovation Initiative (M2I2) grant awards (motion item) to: Lithios with partner Massachusetts Manufacturing Extension Partnership (MassMEP); Andros Innovations with partner Greentown Labs; and Daqus Energy with partner Activate Global.

Ms. Lily Fitzgerald, Director of the Center for Advanced Manufacturing ("CAM"), began by announcing CAM's upcoming Manufacturing Mash-Up on October 27th to be held at Gillette Stadium and invited all interested Board members to attend. Turning to the proposed grant awards before the Board, Ms. Fitzgerald explained that CAM's M2I2 Grant Program continues to be popular within the manufacturing ecosystem with more applications submitted than available awards. She noted that the M2I2 Program is currently paused while it is undergoing review by EOED but the awards being proposed today are moving forward. Ms. Fitzgerald then turned the discussion over to Ms. Zhuqing Wang, CAM Senior Manager of Manufacturing Technology and Innovation, to provide additional information regarding the proposed awards.

Ms. Wang noted that two (2) of the three (3) M2I2 awards being discussed today require Executive Committee approval, with the third falling within Ms. Kirk's delegated approval authority. Ms. Wang explained that the proposed \$792,000 award to Lithios will be matched with \$2.8 million in federal grants and venture capital funding and will allow Lithios to scale up production of its lithium extraction stacks that use electrochemistry to capture lithium from high salinity water streams. This will also allow Lithios to offer thirty (30) new jobs and student internships, explained Ms. Wang. The proposed award to Daqus Energy of \$560,000 explained Ms. Wang, will allow the company to establish pilot scale manufacturing for its next generation organic cathode material for lithium-ion batteries, as well as create three (3) new jobs. Ms. Wang indicated that the third award, which falls within Ms. Kirk's delegated approval authority, was to Andros Innovations in the amount of \$325,000 to establish analytical testing capability for characterizing next generation green ammonia produced using chemical looping reactor technology, which will also result in the creation of two (2) new jobs.

Upon a motion duly made and seconded, it VOTED by a roll call vote, with Mr. Vernescu abstaining:

The Executive Committee of the Board of Directors of the Massachusetts Technology Park Corporation ("Mass Tech Collaborative"), acting pursuant to the authority delegated under Chapter 40J of the General Laws of the Commonwealth, does hereby authorize the following grant awards to be funded through the Massachusetts Manufacturing Innovation Initiative ("M2I2") to:

- **Massachusetts Manufacturing Extension Partnership ("MassMEP") in an amount not to exceed \$792,400 for Lithios to scale up production of its advanced lithium extraction stacks; and**
- **Activate Global in an amount not to exceed \$560,000 to support Daqus Energy to establish pilot scale manufacturing for its next-generation organic cathode material for lithium-ion batteries.**

The grant awards are subject to the execution of grant agreements in a form and with terms approved by Mass Tech Collaborative's Chief Executive Officer.

Agenda Item VII Contract for Demolition, Abatement & Site Restoration with Bestech for Hillside Cottage, Boulder Cottage, and Oaks Cottage buildings (motion item)

Ms. Kirk began the discussion of this agenda item by providing an overview of the MassTech campus in Westborough. She noted that MassTech owns ten (10) buildings on the thirty-six (36) acre campus in Westborough, which MassTech received from the Commonwealth for \$1. Ms. Kirk explained that the buildings are in various stages of decay, with three (3) buildings - Hillside Cottage, Boulder Cottage, and Oaks Cottage - having reached the stage where it is no longer safe to allow them to remain. Therefore, explained Ms. Kirk, she is requesting that the Executive Committee approve a contract for \$1,234,000 to demolish the three (3) buildings. She then turned the discussion over to Mr. Kevin O'Brien, Director of Information Technology and Facilities, to provide additional information.

Mr. O'Brien indicated that the three (3) buildings to be demolished were former dormitory buildings of the old Lyman School for Boys originally constructed in the late 19th century composed of brick construction with asbestos. Mr. O'Brien explained that the demolition project was designed and bid in accordance with Massachusetts procurement law and all applicable federal and state environmental regulations, and was conducted with assistance for the Division of Capital Asset Management and Maintenance. The scope of the project, explained Mr. O'Brien, encompasses three (3) work streams: (1) hazardous material abatement; (2) building demolition; and (3) site restoration. As part of the project, explained Mr. O'Brien, the underground tunnels connecting the three (3) buildings to other areas of the campus will also be blocked off.

Upon a motion duly made and seconded, it was unanimously and without abstention VOTED by a roll call vote:

The Executive Committee of the Board of Directors of the Massachusetts Technology Park Corporation ("Mass Tech Collaborative"), acting pursuant to the authority delegated under Chapter 40J of the General Laws of the Commonwealth, does hereby authorize the Chief Executive Officer contract with Bestech in an amount not to exceed \$1,234,000 for the demolition, hazardous material abatement, and site restoration of the Boulder, Hillside, and Oak Buildings on the Mass Tech Collaborative Westborough campus, as presented. This award is subject to the execution of a contract in a form and with terms approved by Mass Tech Collaborative's Chief Executive Officer.

Agenda Item VIII Executive Session - MassTech Collaborative Westborough campus facility lease to Kopin Corporation (motion item)

Before entering into Executive Session, Secretary Paley indicated that the purpose of the Executive Session was to discuss a facility lease of property on MassTech Collaborative's Westborough campus with Kopin Corporation and that an open meeting on this topic may have detrimental effect on MassTech's negotiating position relative to the lease of this real property.

Secretary Paley explained that this is purpose #6 under Mass. Gen. L. 30A, § 21(a), which contains requirements for public bodies entering into Executive Session. Secretary Paley also announced that the Executive Committee would not return to open session upon conclusion of the Executive Session.

The following Executive Committee members voted to proceed into Executive Session: Secretary of Economic Development Eric Paley, Julie Chen, Rupa Cornell, Joe Dorant, and Bogdan Vernescu. The Executive Committee entered Executive Session at 2:43 p.m.

A TRUE COPY ATTEST: (Secretary)

DATE:

Materials and Exhibits Used at this Meeting:

1. Draft Minutes for the July 22, 2026, Mass Tech Collaborative Executive Committee Meeting (motion item)
2. Proposed Response to McCarter OML August 19, 2026, Complaint – For Board Review; McCarter August 19, 2026, OML Complaint Form
3. Presentation: MassCyberCenter – Cyber Resilient Massachusetts grant award to Boston Public Schools (motion item)
4. Presentation: Massachusetts Broadband Institute – Broadband Equity Access & Deployment Program – Compliance Consultant contract with RSM (motion item)
5. Presentation: Center for Advanced Manufacturing – Massachusetts Manufacturing Innovation Initiative (M2I2) grant awards (motion item) to: Lithios with partner Massachusetts Manufacturing Extension Partnership (MassMEP); Andros Innovations with partner Greentown Labs; and Daqus Energy with partner Activate Global.
6. Presentation: Contract for Demolition, Abatement & Site Restoration with Bestech for Hillside Cottage, Boulder Cottage, and Oaks Cottage buildings (motion item)